

Appendix C

Policy Development Group Initial Possible Work Streams 2012/13

Children and Families Policy Development Group

New Policies Needed and Planned Major Change Projects

- Develop self-sustaining and improving schools
- Improve adult skills for work
- Improve the range of special school provision
- Pursue the development of a new University Technical College
- Reducing unnecessary demand in adult and children services through promoting self-sufficiency*
- Development of future commissioning strategy for children young people and adults with disabilities*
- The development of sustainable models of care for children (residential fostering and adoption etc.)
- The development of a commissioning strategy for children and young people with learning difficulties and/or disabilities including schools, supported employment, short breaks etc
- Development of future policy in relation to schools against the changing national policy context
- Review of future policy options in relation to young people at risk of becoming NEET
- Development of early education and health provision as part of an integrated 'early help offer'

Health and Adult Social Care Policy Development Group

New Policies Needed and Planned Major Change Projects

- Improve the local market of care providers, including fostering and adoption
- Next phase of development of Care4CE service
- Improve local provision for learning disabilities
- Create new integrated health and care models
- Reducing unnecessary demand in adult and children services through promoting self-sufficiency*
- Create new service delivery models to prevent recourse to acute and costly services later
- Better information/signposting for care users and carers
- Maximise the impact of the Health and Wellbeing Board for local resident
- Implementation of White Paper Provisions – Caring for our Future: subject to the Bill being passed
- Changes in Government funding for care for the elderly
- Development of integrated local health and social care provision with health partners
- Development of future commissioning strategy for children young people and adults with disabilities*
- Development of Housing Strategy and provisions for vulnerable adults (Extra Care Housing)
- Future commissioning of care shaping the care market locally and the future of Care4CE

Environment and Prosperity Policy Development Group

New Policies Needed and Planned Major Change Projects

- Investment in existing and new road infrastructure
- Investment in high speed broadband network for Cheshire East
- Investment to support business growth and delivery of Macclesfield and Crewe regeneration, and the Sustainable Towns programme
- Total Transport change project
- Determine and implement future delivery model for waste management services (Streetscape transfer to RJ)
- Develop new delivery models for frontline place-based services (Waste & leisure outsourcing)*

Communities Policy Development Group

New Policies Needed and Planned Major Change Projects

- New delivery model for the housing service
- Better integrate housing across all Council services
- Ensure housing services support independent living and health improvement
- Develop new delivery models for frontline place-based services (Waste & leisure outsourcing)*
- Develop a new model for sustainable library services and community hubs
- ICT Strategy
- Better integrate housing across all Council services (Housing Re-design)
- Ensure housing services support independent living and health improvement
- Further devolution to Town and Parish Councils
- Localism – Right to Buy and Right to Manage

Corporate and Performance Policy Development Group

New Policies Needed and Planned Major Change Projects

- Develop a more affordable model of corporate services with key subject expertise, to enable better strategic commissioning and delivery of frontline services*
- Implement a modern business architecture, including ICT systems, which supports innovative and affordable frontline delivery*
- Continue targeted business improvement reviews to find efficiency savings from all services*
- Maximise the benefits from the Corporate Landlord model to best utilise our asset base to support delivery of the Council's wider objectives
- Further develop employment and working practices to enable flexible and agile working
- Identify changing skills requirements over medium term and equipping the organisation with these skills
- Manage workforce turnover so that vacant posts are used to provide efficiency savings, whilst retaining staff with essential skill
- Shared Services Separate Legal Entity (SLE)
- Procurement Strategy
- New Procurement Delivery Model
- Strategic Commissioning Framework
- Senior Management Review
- New Public Service Board for Cheshire East Commissioners

Finance Policy Development Group

New Policies Needed and Planned Major Change Projects

- Develop a more affordable model of corporate services with key subject expertise, to enable better strategic commissioning and delivery of frontline services*
- Implement a modern business architecture, including ICT systems, which supports innovative and affordable frontline delivery*
- Continue targeted business improvement reviews to find efficiency savings from all services*
- Local Taxation e.g. Council Tax level, Local Council Tax Support Scheme, Taxbase technical flexibilities
- Capital Strategy e.g. the development of the 13/16 Capital Programme
- Treasury Management Strategy e.g. borrowing and investment income options
- New Funding Options e.g. Supplementary Business Rate, Business Improvement Districts, Tax Increment Financing, CIL, New Homes Bonus and TIF
- Pensions e.g. future contribution rate, impact of new Service delivery models